School Development Travel Plan Guidance and Template

School name

Kingsgate Primary School







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1. Introduction

What is a Travel Plan?

A Travel Plan is a long-term practical site management plan to promote walking, cycling, public transport, and road safety.

This Travel Plan template will help guide you to set objective, targets and projects that can be applied at your school to ensure you meet your goals. If you require any assistance please contact Camden Council Transport Department.

Why develop a Travel Plan?

Camden Council requires new educational developments, or those that are expanding or redeveloping their sites, to create and monitor Travel Plans. This is to ensure your school community are aware of travel options available to them to limit negative impacts to the environment and local communities. For schools undergoing expansion or redevelopment, the Travel Plan must consider how the school will look and function after the expansion or redevelopment, rather than focusing on its current situation.

The benefits of a well-designed School Travel Plan means that schools can apply for a STARS accreditation, which allows for extra funding through Camden to uphold measures listed in the action plan and meet targets.

How much will doing a Travel Plan cost?

Transport for London (TfL) and Camden Council offer a number of sustainable travel initiatives that will be available to your school free of charge. In order to implement additional initiatives, it will be up to your school to source funding. A list of possible initiatives is provided in **Section 8**.

Your school will need to appoint a Travel Plan Co-ordinator to manage the Travel Plan. For more information on this role, see **Section 7**.

What resources are available to help us develop the Travel Plan?

Camden Council

Camden Council's School Travel Officer, Michelle Jamieson, is available to assist you with developing, implementing and monitoring your Travel Plan. Michelle can be contacted on 020 7974 5537 or Michelle.Jamieson@camden.gov.uk.

TfL STARS Website

STARS (Sustainable Travel: Active, Responsible, Safe) is TfL's school Travel Plan website and accreditation scheme. It rewards schools for their engagement with the school community and for carrying out initiatives which result in more pupils and staff travelling sustainably to school.

The STARS Travel Plan website helps schools to become accredited for implementation of the Travel Plan throughout the school community. Information on ideas and resources can be found here: www.staccreditation.org.uk.

As your Travel Plan is being developed for a new site, expansion, or redevelopment, it will need to be more comprehensive than a standard STARS Travel Plan. However, Michelle Jamieson will also upload your Travel Plan to STARS for your records. This will allow your Travel Plan to both satisfy planning requirements and also potentially achieve STARS accreditation.

2. School background information

This section provides a summary of important information relating to your school, including the location, number of people at the site each day, and opening hours of your school.

	Details
School name	Kingsgate Primary School
School address	Kingsgate Road, West Hampstead, London, NW6 4LB
Telephone number	020 7624 5379
Email address	admin@kingsgate-pri.camden.sch.uk
Website address	http://www.kingsgateprimaryschool.org.uk/
LEA/School DCSF reference number	Click here to enter text.
Type of school (Primary, etc)	Primary
Category of school (Private, LEA etc)	Choose an item.

Catchment

Please complete the table below and/or provide a map of your school's catchment in **Appendix A** at the end of this document. If you're unsure where to obtain this information please check with your school office. Please also include detail if your catchment area is increasing due to an expansion.

If you would like assistance in making the data easier to quantify, you can send over postcode data for all pupils (**excluding all names**) and Camden can produce a postcode data map for you. Contact Lorraine Hinds (lorraine.hinds@camden.gov.uk) for more information.

Area or postcode	Percentage	Area or postcode	Percentage
NW6	77%	Click here to enter text.	percent%
NW2	10%	Click here to enter text.	percent%
NW8	13%	Click here to enter text.	percent%
NW1	1%	Click here to enter text.	percent%
N/A	6 %	Click here to enter text.	percent%
Click here to enter text.	percent%	Click here to enter text.	percent%

If your school is undergoing expansion or redevelopment and the catchment is changing as a result, please provide details of the new catchment area below.

Kingsgate School is undergoing expansion, introducing a new four-form entry infant school. The new infant school will become part of the existing Kingsgate School on Kingsgate Road with the Primary school forming part of the Maygrove Road.

Pupil, staff & visitor numbers

Please give details of the number of people on your site on an average school day.

Person	Current (if applicable)	Expected (post-development)
Numbers of pupils on roll	198	400
Age range of pupils	4-11	4-11
Numbers of full time staff	number	50
Numbers of part time staff	number	number
Numbers of school volunteers	number	number
Number of SEN pupils, including numbers entitled to transport	number	number
Visitors	number	number

School opening and closing times

	Open/start	Close/finish
Kingsgate Road site	08:30	15:00
Liddell Road site	09:00	15:30
Breakfast club (if applicable)	08:10	09:00
Pupils official school time	Open/start	Close/finish
Nursery (if applicable)	Open/start	Close/finish
Lower School	Open/start	Close/finish
Upper School	Open/start	Close/finish
After school clubs (if applicable)	Open/start	16:40

Staggered school hours

If your school will be implementing staggered hours according to year groups, please detail the hours and year groups below.

The junior school hours for the Kingsgate Road site are 08:30 - 15:00 and the infant school hours for the Liddell Road site are 09:00 - 15:30.

Use of school outside of school hours including extended schools activities

Please provide any other relevant details about out of school activities (e.g. attendance of pupils from other schools, use of the school by the local community, use of schools during half term and holidays).

Click here to enter text.

SEN pupils transport needs

Please provide a brief description of how the transport needs of SEN pupils are/will be considered and catered for.

Click here to enter text.

3. Site assessment

School location & map

Please give a short description of where the school is located including details of the nature of the area (e.g. residential, industrial, busy, quiet). Please include a map showing the site in **Appendix A**.

Liddell Road is located in West Hampstead, North West London in the Borough of Camden and is situated to the west of West Hampstead Thameslink Station. The wider area of the site is largely residential with retail and community facilities located on West End Lane to the east and Kilburn High Road to the west. Immediate to the site, the area is residential but within close proximity to many local amenities such as a public library, police station, and several places of worship. The site has excellent access to public transport as it is within walking distance to London Underground, Overground and Thameslink stations on West End Lane and Iverson Road. Similarly regular bus services run from West End Lane and Kilburn High Road connecting the site to surrounding neighbourhoods and Inner and Outer London.

School access points

Please provide detail about the access points for your school. Where are they/will they be located? Are they/will they be for pedestrians only/pedestrians & cyclists/vehicles only/shared use? If entrances to the school are changing from their current locations, please state how many the school plans to have and where they will be. A plan should be available for inclusion. Please include a copy of this plan in **Appendix A**.

Access to the school is made from two points; primary access is from the public realm space within the development which is accessible via Maygrove Road (and Maygrove Peace Park following completion of phase 2 of development), and another from access to Maygrove Road at the eastern end of the site. See plan in Appendix A for further detail.

The western access from Maygrove Road is the primary vehicle access to the different elements of the development for servicing, refuse collection, and a disabled parking bay. The following parking bays are assigned for school use:

- 1 disabled bay for staff
- 1 disabled bay for visitors, to be shared with workspace building in phase 2 of development

The western access also provides access to the main entrance of the school. Vehicle access is restricted during school pick-up and drop-off times using a dropped bollard, which is the responsibility of school staff to manage and operate.

Secondary access to the school is from the western access to Maygrove Road. The school operational parking bay is located on the eastern access. This access will also be used for emergency vehicle access into the school playground. Access to the playground is gated at the top of the ramp.

It is anticipated that many of the school's pupils/parents/carers are to travel between the two sites on foot. There is no direct route between the sites, and the pedestrian must take a number of streets to make this trip. The most convenient pedestrian route between the two sites is summarised as: *Kingsgate Road > Sherriff Road > West End Lane > Iverson Road > Maygrove Road*. The route is 0.7 miles in length, approximating to a 15 minute walk. The Jubilee Underground and London Overground

lines dictate that travelling between the two school sites requires use of West End Lane.

Although in recent years Camden Council reduced the speed limit from 30mph to 20mph along this stretch of West End Lane, it is this section of the route which is the most uncomfortable to walk along. Mitigation of the environment is restricted by the cross section of the street, particularly at rail over bridges.

Site facilities

Sustainable travel uptake among staff, pupils and visitors is influenced not only by proximity to major road networks, public transport, cycle routes, and quality walkways but is also affected by the transport-related facilities your school provides for people once they have arrived. This section considers facilities available at your school such as car and cycle parking and storage areas.

The map/plan in Appendix A must also show where your school's cycle parking is/will be located.

Please provide details about your school's facilities.

Car park	Current (if applicable)	Expected (post-development)
Number of staff parking spaces	number	1
Number of visitor parking spaces	number	0
Number of disabled spaces	number	2
Number of car share spaces	number	0
Number of electric car charge points	number	1
Cycle and scooter storage	Current (if applicable)	Expected (post-development)
Number and type* of cycle parking stands for staff	number	5 secure covered - see comments below
Is the staff cycle parking secure/monitored?	□Yes □ No	⊠Yes □ No
Is the staff cycle parking covered?	□Yes □ No	⊠Yes □ No
Number and type of cycle parking stands for pupils	number	41 covered - see comments below
Is the pupil cycle parking secure/monitored?	□Yes □ No	🛛 Yes 🗌 No
Is the pupil cycle parking covered?	🗌 Yes 🗌 No	⊠Yes 🗌 No
Number of scooter parking stands for pupils	number	40
Is the pupil scooter parking secure/monitored?	□Yes □ No	⊠Yes □ No
Is the pupil scooter parking covered?	□Yes □ No	🗌 Yes 🖾 No
Number and type of cycle parking stands for <u>visitors</u>	number	Phase 1: 5 Sheffield stands-10 spaces (in public realm), Phase 2: 16 Sheffield Stands-32 spaces (in public realm)
Is the visitor cycle parking secure/monitored?	🗌 Yes 🗌 No	⊠Yes 🗌 No
Is the visitor cycle parking covered?	□Yes □ No	🗌 Yes 🖾 No
Lockers and drying	Current (if applicable)	Expected (post-development)

Number of staff storage lockers	number	3 lockers for kitchen staff, 5 lockers for school staff
Number of pupil storage lockers	number	1 open locker per each 2 pupils
Is there an area for staff to dry clothes?	□Yes □ No	🗌 Yes 🖾 No
Shower facilities	Current (if applicable)	Expected (post-development)
Is there a staff shower facility?	□Yes □ No	⊠Yes □ No
Is there a pupil shower facility?	□Yes □ No	□Yes ⊠ No

*For guidance on types of cycle parking, please refer to Appendix B.

Please include any further details about school facilities that you think may be relevant (e.g. cycle parking frequently at capacity, too few lockers, pupils sharing lockers, showers in existence but of poor quality).

There are three cycle shelters for use by pupils, two of which will provide covered shelter but no stands, while the third will provide covered shelter and stands. This follows a review with the school who felt that the number of stands surpasses the number of students storing bikes at the school, and that the additional stands are better used for staff cycle parking. The proposed cycle storage is standard Sheffield stands within Romley cycle shelters with swing gates. Refer to Appendix A for location of cycle parking. Please see product references LP01 and LP02 as referred to in JCLA's construction document KL037.G.Doc3.LPL for full product details of the cycle parking.

4. Travel to your school

A key part of a Travel Plan is understanding pupil and staff travel habits. In order to learn how your pupils and staff are travelling and to monitor changes in travel behaviour, it is necessary to collect baseline travel data.

The methods for providing baseline travel data will differ depending on whether or not your school has already been built. Further detail is provided below.

My school isn't built yet

Because your school has not yet been built, you can use Census data to predict how you expect pupils, visitors, and staff to travel to and from your school or an evidence based data. If you are having problems with this. Michelle Jamieson (020 7974 5537 1 Hammond Michelle.Jamieson@camden.gov.uk) or James (020 7974 2947 / travelplans@camden.gov.uk) can help you source this data.

Once your school is operational, you will be expected to update the baseline data to your own school-specific figures by conducting travel surveys within one month of the start of the school year. At that time, please refer to the section below for information about carrying out surveys.

For now, you may skip to **Section 6** to continue with your Travel Plan.

My school is built

Schools undertaking Travel Plans for any reason must carry out 'hands up' surveys with staff and students in order to collect baseline travel data. The results of these surveys will form the basis of your Travel Plan targets and help you determine which measures will be most suitable to encourage sustainable travel to your school.

What questions should be asked?

A hands up survey must record the main mode (the one used for the longest distance) your staff and students use to reach your school, as well as the main mode your staff and students would prefer to use. Detailed instructions for carrying out travel surveys are available on the STARS website (<u>www.staccreditation.org.uk</u>).

When should surveys be carried out?

Your baseline travel survey should be carried out during a 'neutral' month, ideally March, April or September, although there is flexibility around this. Repeat surveys, which you will undertake as part of the Travel Plan monitoring process (refer to **Section 10** for more information), should occur in the same month in following years to ensure consistency of results.

How many people should be surveyed?

You should aim for a minimum survey response rate of 90% for pupils and 33% for staff in order to ensure the data is robust and representative of both groups of users.

If you have any other questions about the hands up survey, please contact Michelle Jamieson (020 7974 5537/ Michelle.Jamieson@camden.gov.uk).

Please write in the results of your <u>pupil</u> travel survey. Survey response rate:

Date of survey:

(Number of survey responses) Total number of students			×100
(Total number of students)	~700

Response rate%

Select date

Usual mode of travel

Mode	Number of people	Percentage
Park and Stride (5 minute walk plus)	number	percent%
Car Share (with non-family members)	number	percent%
Car (including motor cycle)	number	percent%
Rail/Overground	number	percent%
Tube	number	percent%
Public Bus	number	percent%
School Bus/Taxi	number	percent%
Cycle	number	percent%
Buggy	number	percent%
Scooter (non-powered)	number	percent%
Walking	number	percent%
TOTAL	number	percent%

Preferred mode of travel

Mode	Number of people	Percentage
Park and Stride (5 minute walk plus)	number	percent%
Car Share (with non-family members)	number	percent%
Car (including motor cycle)	number	percent%
Rail/Overground	number	percent%
Tube	number	percent%
Public Bus	number	percent%
School Bus/Taxi	number	percent%
Cycle	number	percent%
Buggy	number	percent%
Scooter (non-powered)	number	percent%
Walking	number	percent%
TOTAL	number	percent%

Please write in the results of your <u>staff</u> travel survey. Survey response rate:

Survey response rate:		Date of survey:
$\left(\frac{\text{Number of survey responses}}{\text{Total number of staff}}\right) \times 100$	Response rate%	Select date

Usual mode of travel

Mode	Number of people	Percentage
Park and Stride (5 minute walk plus)	number	percent%
Car Share (with non-family members)	number	percent%
Car (including motorcycle)	number	percent%
Rail/Overground	number	percent%
Tube	number	percent%
Public Bus	number	percent%
School Bus/Taxi	number	percent%
Cycle	number	percent%
Walking	number	percent%
TOTAL	number	percent%

Preferred mode of travel

Mode	Number of people	Percentage
Park and Stride (5 minute walk plus)	number	percent%
Car Share (with non-family members)	number	percent%
Car (including motor cycle)	number	percent%
Rail/Overground	number	percent%
Tube	number	percent%
Public Bus	number	percent%
School Bus/Taxi	number	percent%
Cycle	number	percent%
Walking	number	percent%
TOTAL	number	percent%

Deliveries and servicing

TfL is keen for Travel Plans throughout London to also give consideration to delivery trips. Effectively managing deliveries can help reduce peak-time congestion both on site and on surrounding roads in addition to contributing to a safer, more pleasant environment for staff and pupils and also local residents.

Please provide details of deliveries to your school below. For example, numbers of deliveries, when deliveries take place, do deliveries take place near children? If so, is there a strategy in place to ensure children are not at risk from delivery vehicles? Where are the access points for delivery vehicles? Is there a designated delivery area/loading bay? Do delivery vehicles ever cause congestion near the school?

Servicing of the site is to be mainly for deliveries and refuse collection. The broad strategy is for this activity to be undertaken from in the western public realm space within the site with access from Maygrove Road. Five deliveries per day are estimated for the school based on servicing levels at the existing Kingsgate School. Tracking analysis for servicing routes within the development has been undertaken for a 7.5m fire tender and an 11.3m refuse truck as part of the planning application. It has been demonstrated that both the new and existing site accesses can accommodate emergency and refuse vehicle movements. These strategies should be read in conjunction with the detailed Servicing and Vehicle Management Plan, which is separate to this Travel Plan.

5. Consultation and travel issues

Note: This section is applicable only to existing schools. If your school is not yet built, you can skip to Section 6.

It is important that your Travel Plan is developed through the joint working of key individuals and groups, including pupils, parents, staff, and governors. You may also want to collect input on the Travel Plan from other external stakeholders, such as local residents' groups, police, neighbouring businesses, and after-hours school users (if applicable). This can be done by holding assemblies or presentations about the Travel Plan or by providing leaflets about the Travel Plan with school contact information to local residents and businesses.

Robust consultation with the school and local community will help ensure that all relevant views and issues arising from school-related travel are considered and addressed in your Travel Plan.

The table below provides an example of how to record your school's consultations. A separate table is provided on the next page to record details of any travel issues reported through the consultations.

For a list of questions it may be helpful to use in consultations, please refer to Appendix C.

Group	How they were consulted	Date	Number consulted
Pupils	Hands up survey	1 October 2014	600 (all students)
Pupils	Student council meeting	14 October 2014	10 (2 representatives from each year)
Staff	Hands up survey	1 October 2014	60 (all staff)
Staff	Staff meeting	17 October 2014	40
Parents	Parent surveys sent home with students	1 October 2014	600 households, 200 surveys returned
Parents	PTA meeting	27 October 2014	20
Governors	Governors meeting	4 November 2014	8

Example School Consultations

Please provide details of your school's consultations relating to the Travel Plan. You do not have to use all of the rows provided.

Group	How they were consulted	Date	Number consulted
Parents	Survey	01 Jul 14	198 surveys returned
Staff	Survey	01 Nov 14	All Staff
Pupils	Hands Up Survey	01 Jul 14	All students
Staff	Head of School Meeting	01 Dec 14	Head of School and Lorraine Hinds
Staff	Review of Draft Travel Plan	09 Mar 16	School Business Manager
Click to enter text.	Click to enter text.	Click to enter a date.	number
Click to enter text.	Click to enter text.	Click to enter a date.	number
Click to enter text.	Click to enter text.	Click to enter a date.	number
Click to enter text.	Click to enter text.	Click to enter a date.	number

The table below provides an example of how to record specific travel-related problems that have been identified as a result of consultations and meetings carried out with pupils, parents, and other key stakeholders.

Example School Transport Issues

Details of the issue/concern	How the issue was identified	Possible solutions
Undersupply of scooter parking	Student council meeting	Determine how much additional scooter parking is required and provide an extension to the existing parking facility
Lack of pedestrian crossing along main road; some students cross in the middle instead of walking to nearest crossing/junction	Student council meeting, parent survey, PTA meeting	Work with TfL and Camden to provide a suitable crossing nearer to the school entrance
Customer parking being used by parents on school run	Feedback from Business Improvement District	Discourage parking at local businesses through newsletters to parents and Travel Plan initiatives
Lighting of cycle parking area insufficient	Feedback from evening users of school facilities	Improve lighting near cycle parking facilities

Please provide details of any travel issues arising from consultations and meetings. You do not have to use all of the rows provided.

Details of the issue/concern	How the issue was identified	Possible solutions
Issues with parent parking and resident parking during pick-up and drop-off periods.	Meeting with Head of School	Greater parking enforcement during pick- up and drop-off periods.
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Click to enter text.	Click to enter text.	Click to enter text.
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6. Objectives and targets

The objectives and targets should provide goals and focus for your Travel Plan but should also be realistic.

Objectives

Objectives support the aim of the Travel Plan and help to give it direction and focus - they detail how the aim of the Travel Plan will be achieved. It is recommended that approximately four key objectives are selected in order to maintain the focus of the Travel Plan. A list of example objectives is provided below. Note: 'active modes of travel' are modes that encourage activity and movement such as cycling, walking, scooting or jogging.

- To raise awareness of sustainable modes of travel available to site users
- To ensure accessibility to the site for staff, pupils, parents and visitors by all modes of travel
- To encourage active modes of travel and to emphasise the health and financial benefits of these modes
- To build confidence in pupils to travel by a variety of sustainable modes
- To avoid reliance on car usage by site users, especially single occupancy vehicles
- To encourage car sharing or car clubs in order to reduce single occupancy vehicle use
- To reduce the carbon footprint of our school to help achieve our carbon reduction target and enhance our green credentials
- To comply with/support our school's environmental policies
- To reduce the need for off-site business travel
- To ensure that congestion on local roads is not adversely affected by users of the school

Please write your objectives below.

- 1To encourage non-motorised travel
(walking and cycling) as the first choice
for trips to/from the development.2To
pri
ac
 - **3** To encourage car sharing or car trips by multiple occupants rather than driver-only car trips, for both staff and family groups.
- 2 To reduce reliance on the use of private cars/taxis, while still providing access for disabled residents.
- **4** To promote the use of public transport to/from the school.

- **5** To promote and support active and healthy travel for staff, parents and pupils.
- **7** To reduce the overall need to travel and reduce the overall carbon footprint of the school.
- 6 To minimise congestion and associated transport impacts in the local community
- 8 To build confidence in pupils to travel by a variety of sustainable modes

Targets

Targets are measurable goals by which the progress of the Travel Plan will be assessed. Targets are essential for monitoring progress and success of the Travel Plan. Targets should be 'SMART': **s**pecific, **m**easurable, **a**chievable, **r**ealistic and **t**ime-bound and should link to the objectives of the Travel Plan. Your targets should be set over a minimum five-year timeframe with interim targets at years one and three of implementation.

Setting targets

Once you have collected your baseline travel data (whether from your Transport Assessment, School Census/TRAVL/TRICS data or a travel survey), you can begin setting targets. You do not need to provide targets for each mode; you may want to focus only on a few specific modes. You may also want to set targets for specific initiatives.

In the example below, the targets seek to encourage active travel among students (cycling, scooting, and walking) and sustainable travel among staff (cycling and public transport instead of car travel). Other targets are set for specific initiatives which will also help to reach the targets for individual modes.

Example pupil targets

Target	Baseline	Year 1	Year 3	Year 5
Increase cycling	4%	6%	10%	15%
Increase scooting	25%	26%	27%	28%
Increase walking	47%	48%	50%	53%
Increase cycle parking	10 spaces	20 spaces	35 spaces	50 spaces
Increase student Travel Ambassadors	5 students	8 students	12 students	15 students

Example staff targets

Target	Baseline	Year 1	Year 3	Year 5
Increase cycling	2%	3%	4%	5%
Increase bus	15%	15%	16%	17%
Increase tube/overground	23%	24%	25%	25%
Decrease car travel	20%	18%	16%	15%
Increase uptake of season ticket loan scheme	3 staff	5 staff	7 staff	10 staff

Please provide your own pupil targets below. You do not need to fill in every row in this table.

Target	Baseline	Year 1	Year 3	Year 5
Walking	74%	75%	77%	78%
Bus	9%	10%	11%	11%
Car	13%	10%	5%	3%
Cycle	1%	2%	2%	3%
Underground	1%	1%	2%	2%
Rail	2%	2%	3%	3%

Please provide your own staff targets below. You do not need to fill in every row in this table.

Target	Baseline	Year 1	Year 3	Year 5
Walking	33%	36%	37%	38%
Bus	9%	11%	11%	10%
Car	12%	0%	0%	0%
Cycle	6%	8%	9%	10%
Underground/Rail	39%	45%	43%	42%
Click here to enter text.	#/%	# / %	# / %	# / %
Click here to enter text.	# / %	#/%	# / %	#/%

7. Organising and delivering the Travel Plan

Assigning a Travel Plan Co-ordinator (TPC)

In your Travel Plan you should provide details about who will be responsible for developing, implementing and monitoring the Travel Plan at your site. This will ideally be a named individual.

The TPC role can be part-time and added into an existing role, but adequate time and resources must be allocated to this person to allow them to undertake this role effectively. Therefore, it is not recommended that the Head Teacher also take on the TPC role. You should include an estimate of how much time the TPC will dedicate to the Travel Plan each month.

What does the Travel Plan Co-ordinator role involve?

The main tasks associated with this role include:

- Acting as the key contact point for staff, pupils and parents, Camden Council, and the Steering Group
- Liaising with the Steering Group on transport issues and initiatives
- Developing and managing the Travel Plan
- Providing travel information to staff, pupils and parents, and promoting Travel Plan measures
- Conducting Travel Plan surveying, monitoring, and reviewing
- Maintaining commitment to the Travel Plan

Please insert the name and contact details of your Travel Plan Co-ordinator below.

Christina Hindmarsh, Kingsgate School, Kingsgate Road, London, NW6 4LB, tel:020 7624 5379, email:admin@kingsgate-pri.camden.sch.uk

Steering Group

It is also recommended that a Steering Group for the Travel Plan is developed. This could involve:

- Travel Plan Co-ordinator who should organise meetings of the group;
- Head Teacher;
- School Governor;
- Facilities/estate manager; and
- Possibly a parent representative.

A school council group of pupils should also be consulted; but do not need to attend meetings of the group.

8. Travel Plan initiatives

This section will detail your Travel Plan initiatives, which should clearly contribute to achieving the targets and meeting the objectives set out previously. Travel Plan initiatives need to be relevant to your school. For example, if many pupils reported in the hands up survey that they would prefer to travel by cycling, more support should be given to this mode.

If your school has not been built it may be more difficult to specifically tailor your initiatives. It is recommended that you use the data from the Transport Assessment/TRICS/TRAVL/School Census to determine initial measures, which can then be revisited and revised after undertaking your first hands up survey.

Many of the following Travel Plan initiatives correspond to those found in the STARS database. You are also welcome to implement your own measures which may not be on the lists below.

For more information on specific measures, please contact Lorraine Hinds at Camden Council (lorraine.hinds@camden.gov.uk / 0207 974 5965).

Staff initiatives

Walking

Installation of showers/changing rooms/lockers
 Free safety alarm

Cycling

- Provision of cycle parking
- \boxtimes Cycle training for adults
- Cycle to Work scheme
- Bike maintenance sessions
- Provision of TfL Cycle Guides
- Installation of showers/changing rooms/lockers

Public transport

Interest-free season ticket loans

Smarter driving

- Promote car sharing
 Car free days
- Removing car park spaces

Other initiatives

Click here to enter text.

General initiatives

Walking

- Pedometer Challenge
- Walk once a Week
- Walk to School Week
- Walk to School Month
- Walking bus Walking trip
- Pedestrian skills
- Pedestrian skills
 Tfl. toolkitubia walking
- ☑ TfL toolkit: big walking month
 ☑ TfL toolkit: walking and running
- (primary schools)

Cycling

- \boxtimes Cycle training for pupils
- Cyclist breakfasts
- \boxtimes Provision of cycle parking
- \boxtimes Pool bikes
- Bike week
- \boxtimes Bike maintenance sessions
- Cycle club
- Cycling during break times
- Cycling competition/challenge
- TfL toolkit: bikers breakfast
- TfL toolkit: cycle club
- TfL toolkit: scooter and bike pool (primary)

Scooting

- Scooter training
- \boxtimes Provision of scooter storage
- Pool scooters
- TfL toolkit: scooter and bike pool (primary)

Smarter driving

- Promote car sharing
- Car share scheme, including Faxi
- Car free days
- Promote park & stride/park & walk
- TfL toolkit: ZigZag park & walk
- Removing car park spaces
- Lobby for speed reduction
- Promote highway code
- School keep clear/zigzag enforcement

Public transport

- Use public transport for school trips
- Safety & citizenship talk
- Promote responsible behaviour on public transport
- Dedicated parking for private coaches
- Personal safety lessons

Travel Plan promotion

- Newsletters
- Parent/induction evenings
- □ VIP invited to an event
- Letter from Head Teacher to parents
- Letter to residents
- Parent coffee mornings
- Give out cycling maps
- Give out public transport maps
- Notice boards
- Info on website
- Info in prospectus
- Local media
- Sharing with other schools

Curriculum

- \boxtimes School competitions
- Cycling in curriculum
- Focus on the environment
- \boxtimes Active travel and health
- Green active travel
- I Theatre in education
- A-Z traffic tales (KS1)
- Just a journey (KS2)
- Life's journey (KS3)
- In a flash (post-16)
- Learning zone (KS3-4)
- SEN travel curriculum
- Mapping exercises
- Pupil journey planning

Partnerships

- Work with police/SNT
- Attendance at TfL/Camden
- school travel workshops
- Work with MP or mayor
- Eco School status
- \boxtimes Health Schools status
- Work with local charities
- Buddy schools

Other

- Road safety talk
- Create Children's Traffic Club
- Junior Citizen event
- Assign Junior/Youth Travel

Ambassadors

TfL toolkit: new families

Other initiatives

- Provision of public transport information pack of the location and frequencies of public transport
- Provision of real-time departure information boards in school, providing up to date travel information from local stations (funding would need to be secured by Kingsgate School).
- Hold cycling activities at break times during summer terms
 Provision of School Crossing Patrol Service at key crossing points within the vicinity of the site

9. Action plan

The Action Plan is an outline that allows you to organise your objectives and initiatives. It summarises the actions you are going to take at your school in order to implement the defined initiatives and achieve the objectives. The Action Plan should include:

✓ What is going to be done

For each initiative you selected in the previous section, you must determine the action/task that will be taken in order to ensure the measure is implemented. Each action must clearly link back to at least one of the objectives defined previously.

✓ Who is responsible

A named individual, group, or job role must be provided. Where an action has been identified for an external person, a lead person at your organisation must be identified to take responsibility for contacting external partners and requesting assistance.

When it needs to be done by

State the month and year that the action will be completed or undertaken. Unclear or open statements such as '2014' should not be used.

✓ How you will promote the measures

In order for your selected measures to have the most impact, staff, pupils and parents must be aware of the initiatives and understand how they can benefit them personally. You should consider how you will ensure that staff, pupils and parents are made aware of the sustainable travel initiatives available to them and how you will encourage uptake of these.

Action	Date of completion	Key person or group	Promotion for this measure
Identify and appoint Travel Plan Co-ordinator	September 2014	School	Letters to parents and governors
Provide cycle and scooter training to pupils	September 2014	TPC & Cycle Training Provider	Letters to parents, classroom announcements
Create children's traffic club	October 2014	TPC	Letters to parents, classroom announcements
Incorporate mapping and journey planning into curriculum	January 2015	TPC & teachers	Classroom activities
Dedicate parking area within site for private coaches	March 2015	TPC & site manager	Signage, letters to parents
Install sheltered scooter storage area	May 2015	TPC & school	Signage, letters to parents, classroom announcements
Carry out hands up surveys in Years 1, 3, and 5 of the Travel Plan	September 2015, 2017, 2019	TPC & teachers	Classroom survey

Example Action Plan

Please complete the Action Plan below. You do not need to fill in every row in this table. If you run out of space, continue on an additional sheet.

Action (refer to measures selected in Section 9)	Date of completion	Key person or group	Promotion for this measure
Identify and appoint a Travel Plan Co-ordinator*	September 2018	Head of School	Letters to parents and governors
Install signage points and notice board	September 2018	Travel Plan Coordinator	Signage, classroom announcements
Prepare a comprehensive welcome pack for distribution to staff, pupils, parents and visitors.	August 2018	Travel Plan Coordinator	Distribution to staff, parents, governors
Undertake baseline travel survey	Within six months of first occupation	Travel Plan Coordinator	Classroom survey
Produce and launch full travel plan	Within six months of first occupation	Travel Plan Coordinator	Distribution to staff, parents, governors
Establish promotion, campaign events and training implementing the initiatives on Chapter 8.	Within six months of first occupation	Travel Plan Coordinator	Letters to parents and staff, classroom announcements, classroom activities
Regular meetings of the Bicycle User Group	Quarterly	Travel Plan Coordinator	Letters to parents and staff
Produce and regularly update welcome packs and distribute to new parents / staff	Ongoing	Travel Plan Coordinator	Distribution to staff, parents, governors
Liaise with LBC on local transport issues	Ongoing	Travel Plan Coordinator	Communication with LBC travel plan officers, classroom announcements
Regular meeting of the Travel Network	Ongoing	Travel Plan Coordinator	Letters to parents and governors
Engage with local authorities, other schools, public transport operators and sustainable transport advocacy groups to identify other measures	Ongoing	Travel Plan Coordinator, LBC Travel Plan Officers	Communication with LBC travel plan officers, Letters to stakeholders
Carry out a survey, review targets and measures, and submit report to LBC	After 1, 3, 5 and 7 years	Travel Plan Coordinator	Classroom survey, letters to parents and staff, classroom announcements
	Click to enter a date.		Click here to enter text.
Click here to enter text.	Click to enter a date.		Click here to enter text.
Click here to enter text.	Click to enter a date.		Click here to enter text.
Click here to enter text.	Click to enter a date.		Click here to enter text.

* Appointing a Travel Plan Co-ordinator is required as part of the Travel Plan. For new school developments, the TPC should be appointed no later than three months prior to occupation.

10. Monitoring strategy

This section will set out your monitoring schedule. Having a good monitoring strategy in place is important for assessing how effective the Travel Plan has been in achieving its objectives. It can help identify measures that are not working and allocate resources towards measures that are working.

There are two aspects to successfully monitoring your Travel Plan: ongoing monitoring throughout the year with an annual review of the progress of your Travel Plan, and detailed monitoring in Years 1, 3, and 5 which will include follow-up hands up surveys.

Ongoing monitoring and annual progress review

Monitoring should be a continuous process throughout the year. For each measure you have implemented, you may find it helpful to record usage levels. For example:

- Tracking the number of bicycles being stored at your school
- Recording the number of pupils attending cycle training sessions
- Monitoring the level of participation in Walk to School Week.

You may also want to record any staff, parent and visitor feedback regarding travel to your school.

The annual progress review is an opportunity to revisit your Travel Plan in detail. This involves checking that the Actions identified in your Action Plan are being implemented on schedule and assessing the findings and outcomes of your ongoing monitoring. The results of your annual progress review should be reported to Camden Council.

Additional tasks for Year 1, Year 3, and Year 5 monitoring

Surveying and consulting

In Years 1, 3, and 5, you will be required to carry out follow-up hands up surveys as part of your Travel Plan review. These surveys should take place in the same month as the original baseline survey.

If your school plans on attaining a Silver or Gold STARS accreditation, you must also be able to show that you have consulted with key stakeholders when reviewing your Travel Plan. Refer to the STARS website for more information.

Reviewing your Travel Plan's progress using the survey results

After undertaking your travel surveys in Years 1, 3, and 5, you will need to compare the new data to the baseline data and targets you developed in **Section 6** in order to review how well your Travel Plan has been progressing. If any of your targets are not being met, you should investigate why and consider implementing additional initiatives to address this. The ongoing monitoring you will have undertaken throughout the year can also feed into your Travel Plan progress review.

Year 1, Year 3, and Year 5 reporting

Once you have reviewed the progress of your Travel Plan, the results should be added to STARS and shared with the Steering Group. You must also update Camden Council with your repeat survey results and any changes you have made to the Travel Plan following your review. You should also report the results to staff, pupils and parents to promote awareness of the Travel Plan and measures available at your school.

An example of how to organise your monitoring strategy is shown below.

Monitoring activity	Details	Notes
Our baseline travel survey will take place in:	September 2014	Baseline travel surveys should take place within one month of the new school term.
Our Year 1 travel survey will take place in:	September 2015	This should be undertaken in the same month as your baseline survey.
We will undertake and submit our Year 1 review by:	October 2015	This should ideally take place one year after occupation and in close proximity to the follow up survey.
We will review our Year 1 progress with the Steering Group and Camden Council by:	November 2015	Review meetings should be done within two months of submission.
Our Year 3 travel survey will take place in:	September 2017	
We will undertake and submit our Year 3 review by:	October 2017	
We will review our Year 3 progress with the Steering Group and Camden Council by:	November 2017	
Our Year 5 travel survey will take place in:	September 2019	
We will undertake and submit our Year 5 review by:	October 2019	
We will review our Year 5 progress with the Steering Group and Camden Council by:	November 2019	

Please enter the details of your monitoring strategy.

Monitoring activity	Details
Our baseline travel survey will take place in:	September 2018
Our Year 1 travel survey will take place in:	September 2019
We will undertake and submit our Year 1 review by:	October 2018
We will review our Year 1 progress with the Steering Group and Camden Council by:	November 2018
Our Year 3 travel survey will take place in:	September 2021
We will undertake and submit our Year 3 review by:	October 2021
We will review our Year 3 progress with the Steering Group and Camden Council by:	November 2021
Our Year 5 travel survey will take place in:	September 2023
We will undertake and submit our Year 5 review by:	October 2023
We will review our Year 5 progress with the Steering Group and Camden Council by:	November 2023

Appendix A

Maps and plans

1. School catchment & location map

2. Pupil postcode plot (optional)

3. Map/plan of proposed changes/redevelopment



Appendix **B**

Types of bicycle parking

Sheffield stand



Bike locker



Other cycle parking

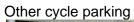


Sheffield stand



Other cycle parking







Questions for consultation/consideration

This section provides you with an opportunity to consider the transport links to your site by all modes. You may find it helpful to take a walk around your site to collect the information below and to use these questions as a basis for discussion when consulting with students, parents, and other stakeholders.

TfL (www.tfl.gov.uk) and National Rail (www.nationalrail.co.uk) may also be useful sources of information for questions relating to public transport near your school.

Walking/scooting	Details
What is the condition of surrounding footpaths?	Generally of good width and condition
Is there a safe crossing point near the school entrance[s]?	Yes. Zebra crossing on Maygrove Road and Iverson Road.
Are footpaths well lit and free of obstructions?	Yes
Are there any access difficulties that could affect people with mobility issues?	No.
Other observations:	n/a
Cycling	Details
Are there off-road cycle routes nearby (such as cycle routes through local parks or shared use pedestrian/cycle paths)?	Limited.
Are there on-road cycle routes nearby?	Limited
Are the cycle routes well signed and easy to access from the school?	Yes
Other observations:	The cycle environment is generally poor on the primary roads in the area with low priority given to cyclists. West End Lane has narrow carriageways and heavy traffic flows with little segregation from traffic. No advisory cycle lanes are present, although ASLs are provided at traffic signals. Similarly Kilburn High Road does not have any advisory cycle lanes but does have cycle logos on the carriageway which increases driver-cyclist awareness. Finchley Road has very high traffic flows, is generally three lanes wide in either direction and frequently does not provide the cyclist with any priority. The residential roads within the area are relatively quiet and offer a safer route to cycle than the main roads in the area. However the majority of the residential roads in the area have cars parked on either side of the road, narrowing the carriageway and forcing the cyclist to take up a central position in the road.
Public transport	Details
Are there any bus stops nearby?	Yes. Bus stops on West End Lane and Kilburn High Road are within short walking distance.

If yes, how long does it take to walk to the nearest bus stops?	5 minutes
Do nearby bus stops have shelter, seating, lighting, and current travel information?	Yes.
Which bus routes can be used to reach your school?	C11,139, 328 / N28 / N31, 16 / N16, 32 / N16, 189, 316, 332
How often do the buses operate during school hours?	Every 10 minutes or less
Are the bus routes useful for staff and pupils in terms of routes and timings?	Yes
Are there any train stations nearby?	Yes, West Hampstead
If yes, how long does it take to walk to the train station?	5 minutes
Are there any tube stations nearby?	Yes, West Hampstead
If yes, how long does it take to walk to the tube station?	5 minutes
Other observations:	Click here to enter text.
Road network	Details
What are the main road networks around your school?	Kilburn High Road (A5), Finchley Road (A41)
Is the school easily accessible from these main roads?	Very
Other observations:	Click here to enter text.